



RIWE_AFRICA

STRATEGIC PLAN

2025-2029



RANGELANDS INTERVENTIONS FOR WOMEN
EMPOWERMENT-AFRICA
(RIWE_AFRICA)

TABLE OF CONTENT

| | |
|-----------------------------------|----|
| PREFACE | 01 |
| ACKNOWLEDGEMENT | 02 |
| ORGANIZATION PROFILE | 03 |
| OUR MANDATE | 04 |
| GEOGRAPHICAL REACH | 05 |
| AREAS OF FOCUS | 06 |
| IMPLEMENTATION FRAMEWORK | 08 |
| LIVELIHOOD | 08 |
| HEALTH | 12 |
| EDUCATION | 18 |
| MONITORING AND EVALUATION (M&E) | 20 |
| RESOURCE MOBILIZATION STRATEGY | 25 |
| COMMUNICATION & BRANDING STRATEGY | 27 |
| THEORY OF CHANGE | 29 |



PREFACE

Rangelands Intervention for Women Empowerment-Africa (RIWE_AFRICA) is committed to transforming the lives of pastoral communities in Uganda, focusing on empowering women and youth pastoralists. Our interventions focus on addressing poverty, improving health, and expanding access to education for the most vulnerable pastoralists in our communities.

Our 2025–2029 Strategic Plan is a roadmap that outlines the direction, goals, and objectives that will guide our work over the next five years. It is grounded in the recognition of the unique challenges we face as pastoralists, especially women, youth, and children.

This plan will guide our efforts to enhance the livelihoods, health, education, and environmental resilience of the communities we serve. It reflects our continued commitment to fostering social and economic empowerment while preserving our rich traditions and cultures across the cattle corridor.

Through this strategic framework, we aim to strengthen our impact, build lasting partnerships, and ensure that our programs continue to meet the needs of the most vulnerable members of our communities. By 2029, we envision a future where pastoralist communities are not only resilient in the face of environmental challenges but also living healthy and economically empowered.



ACKNOWLEDGEMENT

It has been nearly 6 years since RIWE_AFRICA was founded, and everything we have achieved is a result of the unwavering support from our partners, funding agencies, and the communities we serve. We extend our deepest gratitude to our staff, volunteers, and all those who have been committed to identifying pastoralist community issues, addressing their underlying causes, and raising funds to make impactful changes. We are proud of our transparent and accountable approach to resource management, ensuring that every shilling donated makes a difference.

Over the past 5 years, we have had the privilege of serving thousands of indigenous pastoralist women, youth, and children. Our efforts have been especially geared towards improving the social and economic well-being of women pastoralists and youth in these communities. As we move forward with our 2025–2029 Strategic Plan, we are committed to continuing this work and fostering even greater impact for these key groups.

A special vote of thanks goes to Dovetail Impact Foundation and Mighty Ally, whose full support has been instrumental in the development of this strategic plan. Your partnership has been vital in shaping the vision and future direction of our work.

We also appreciate the contributions of other NGOs and stakeholders in the districts where we operate. Your efforts continue to uplift the well-being of vulnerable pastoralists and indigenous minority groups.

Finally, our sincere gratitude goes to the RIWE_AFRICA board, Management, and staff for their dedication and hard work throughout the strategic planning process. We call on all partners, friends, and donors to support the execution of this strategic plan and join us in making a lasting difference.



ORGANIZATION PROFILE

Background and History

Rangelands Intervention for Women Empowerment – Africa (RIWE_AFRICA) is a non-governmental organization that began in 2019 as a pastoralist community-based organization (CBO) and was later incorporated as an NGO in 2022, with the national NGO Bureau. Established to empower marginalized pastoralist women, youth, and children, RIWE_AFRICA has, over the years, built a strong foundation through Research, Capacity building, and Community development programs. The organization's roots lie in the need to promote sustainable development and create lasting change in rural, underserved pastoralist communities of Uganda.

Our Vision and Mission.

RIWE_AFRICA envisions a socially and economically self-sustaining Health Pastoral community with a mission to identify, examine, and respond to the socio-economic and environmental barriers affecting vulnerable pastoralist communities.

Target Audience

RIWE_AFRICA primarily targets the most vulnerable Pastoralist Women, Youth, and Children.

Our Core Values





OUR MANDATE

RIWE_AFRICA is a legally registered Indigenous Non-Governmental Organization (NGO) in Uganda. The organization operates under the legal framework provided by the Uganda Non-Governmental Organizations Act, 2016, and aligns its programs with key national and international development frameworks, including Uganda Vision 2040, the upcoming Fourth National Development Plan (NDPIIIV) 2025/26 – 2029/30, Parish Development model, the National Climate Change Policy (2015), and the Uganda National Land Policy (2013).

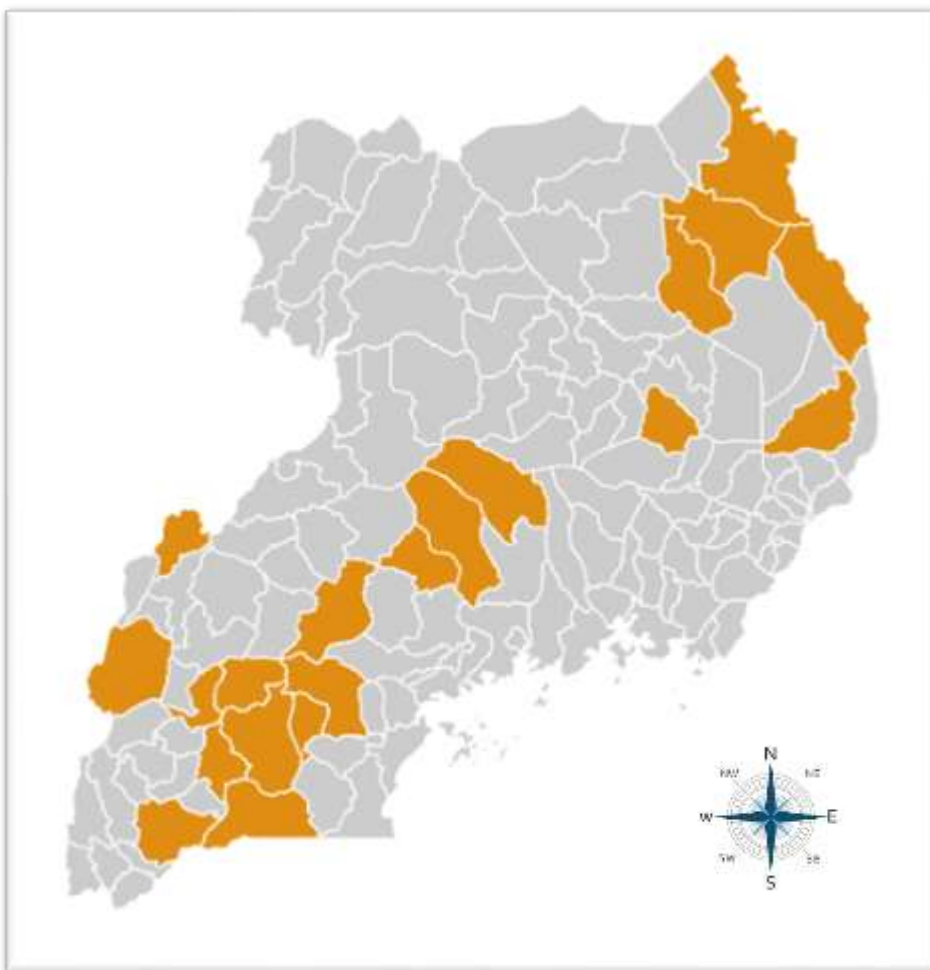
Additionally, RIWE_AFRICA contributes to the realization of global commitments such as the Sustainable Development Goals (SDGs), particularly SDG 1,2,3,4,5,8,13 and 17. RIWE_AFRICA implements programs that drive sustainable development, enhance economic resilience, and promote social transformation in Uganda's pastoral regions.



GEOGRAPHICAL REACH

RIWE_AFRICA currently operates in Four Pastoralist Districts across Uganda, targeting pastoralist communities facing unique health, socioeconomic, and environmental challenges. Over the next five years, we intend to expand our intervention to more districts as listed below.

The map below provides a visual representation of our geographic focus, highlighting the districts we intend to reach in the next five years. By concentrating efforts in these areas, RIWE_AFRICA ensures impactful and sustainable change through tailored interventions in



Districts Targeted

Western Cluster

1. Ntoroko
2. Kasese
3. Mbarara
4. Kiruhura
5. Ntungamo
6. Isingiro

Central Region

1. Sembabule
2. Kiboga
3. Nakasongola
4. Nakaseke
5. Mumbende

Karamoja Cluster

1. Soroti
2. Kotido
3. Napak
4. Abim
5. Amudat
6. Moroto




AREAS OF FOCUS

In the next five years, RIWE_AFRICA will, through a justice-centered and layered services model, focus its interventions on three key thematic areas: Health, Livelihoods, and Education. These thematic areas are central to our mission of addressing the socio-economic and cultural barriers affecting pastoralist communities.

Guided by evidence-based approaches and informed by the needs of the communities we serve, RIWE_AFRICA will implement targeted interventions to promote economic resilience, strengthen access to improved healthcare services, and enhance educational opportunities. Each thematic area is designed to contribute to our overarching goal of fostering a socially and economically self-sustaining, healthy pastoral community. The following section provides a detailed overview of each thematic area and how our interventions will drive transformative changes in pastoralist communities over the next five years.

- 1. Livelihoods & Economic Empowerment;** In the next five years, RIWE_AFRICA is committed to enhancing the economic resilience and food security of over 20,000 pastoralist households by promoting sustainable livelihoods. The organization will invest in skills development, market inclusion, and financial empowerment to ensure that pastoralist women and youth have the necessary tools to thrive in an evolving economic landscape. By strengthening local value chains, expanding access to financial services, and fostering sustainable agricultural practices, RIWE_AFRICA aims to create self-sustaining economic opportunities that will reduce poverty and enhance food security in Uganda's pastoral communities.
- 2. Health & Well-being;** Recognizing the persistent healthcare challenges in pastoralist communities, RIWE_AFRICA is committed to improving healthcare access for more than 50,000 pastoralists, strengthening community health systems, and promoting health awareness over the next five years. The organization will expand its focus on HIV prevention, Maternal, Newborn, and Child Health (MNCH), Mental Health, prevention of Communicable & Non-Communicable Diseases, Sexual and Reproductive Health, and Nutrition. Through strategic partnerships with healthcare providers and investments in community-led health interventions, RIWE_AFRICA will ensure that vulnerable populations receive essential healthcare services, ultimately fostering a healthier and more resilient pastoralist population.



3. Education & Skills Development; RIWE_AFRICA will increase access to quality and affordable education for 40,000 pastoralist children and youth through school enrollment drives, the establishment of community learning centers, and teacher training programs. The organization will provide scholarships, mentorship, and accelerated learning programs to bridge educational gaps and enhance learning outcomes, particularly for girls. By prioritizing education as a pathway to economic and social empowerment, RIWE_AFRICA aims to improve literacy rates and ensure long-term opportunities for pastoralist children.



A) LIVELIHOOD AND ECONOMIC EMPOWERMENT.

Contextual Analysis:

Pastoral communities in Uganda continue to face significant socio-economic challenges, with poverty and food insecurity exacerbating vulnerabilities. Limited access to land, financial services, and productive resources keeps many pastoralist households in cycles of poverty. According to the Uganda National Household Survey (2021), over 68% of pastoralist households experience seasonal food shortages, and only 12% have access to formal financial services. Unemployment and underemployment rates among pastoral youth remain high, with an estimated 65% lacking access to sustainable livelihood opportunities.

Additionally, Poverty and food insecurity are major drivers of early marriages and human rights abuses, with over 50% of adolescent girls in Uganda's pastoralist communities married before the age of 18 (UNICEF, 2020). Moreover, women pastoralists remain significantly underrepresented in decision-making processes and struggle to access resources for their livelihoods, impacting their overall economic independence and health outcomes. Without targeted interventions, the zero poverty and hunger targets will be missed in pastoralist communities by 2030.

Goal/Strategic Objective:

To enhance economic resilience and food security in pastoral communities.

Strategic Approach:

By ensuring inclusive market-driven and community-led approaches to livelihood improvement. RIWE_AFRICA will adopt a rights-based approach, emphasizing participation, equality, empowerment, and accountability. This will involve strengthening pastoralists' capacity to engage in sustainable and diversified economic activities, promoting climate-smart agricultural practices, and facilitating access to financial services. RIWE_AFRICA will collaborate with key stakeholders, including local government, private sector actors, and community-based organizations, to create enabling environments for pastoralists to thrive. Digital solutions and innovative models, such as value chain development and cooperative strengthening, will be leveraged to ensure long-term economic empowerment. Our strategy will also prioritize women and youth, equipping them with relevant employable skills and resources necessary to overcome barriers to development.



KEY INTERVENTIONS, ACTIVITIES, AND IMPLEMENTATION STRATEGIES AND TARGETS.

| Intervention | Activities | Implementation of Strategies and targets |
|--------------------|---|--|
| Skills Development | <ul style="list-style-type: none"> Pasture and Fodder Production | <p>RIWE_AFRICA will support community-led pasture improvement and conservation initiatives among 2,000 small-scale livestock farmers. Promote the establishment of drought-resistant fodder to ensure year-round animal feed availability. Facilitate training on pasture rotation and conservation techniques. Train farmers on the importance of using improved pasture species for better livestock nutrition and resilience.</p> |
| | <ul style="list-style-type: none"> Value Addition | <p>In the next 5 years, we aim to move from raw production to Processing Hubs, specifically targeting 20,000 women and youth to ensure they capture the highest share of the value chain. RIWE_AFRICA will facilitate the establishment and strengthening of community milk collection and processing hubs. Train youth and women groups in value-addition techniques such as pasteurization, yogurt-making, and packaging for wider market access. Facilitate linkages between dairy farmers and urban markets to improve income opportunities. Provide equipment and technology for milk storage and transportation to prevent spoilage.</p> |
| | <ul style="list-style-type: none"> Leather & Hides Processing | <p>Equip 200 pastoralist youth groups with skills in leather processing, including tanning, dyeing, and product manufacturing. Establish processing hubs in key areas to reduce transportation costs and enhance product value. Facilitate access to markets for leather-based products such as shoes, belts, bags, and jackets. Provide training on the basics of quality control and sustainable sourcing.</p> |
| | <ul style="list-style-type: none"> Bee Keeping and Honey Production | <p>RIWE_AFRICA will train 1,000 youth and women in modern beekeeping techniques, focusing on hive management, honey harvesting, and processing. Provide starter kits, including hives, protective gear, and honey extractors. Establish cooperative linkages to improve market access for honey and related products, ensuring pastoralists can sell directly to urban markets or processing centers. Promote sustainable practices in beekeeping to maintain ecological balance.</p> |
| | <ul style="list-style-type: none"> Training in Livestock Management (Grazing, Breeding, Milking) | <p>Conduct training sessions on modern livestock management practices among 2,000 livestock farmers, including rotational grazing, sustainable breeding techniques, and efficient milking methods. Provide practical demonstrations on optimizing grazing systems to ensure pasture regeneration and livestock health. Ensure that pastoralists have access to veterinary care and support to improve the health and productivity of their livestock.</p> |
| | <ul style="list-style-type: none"> Vocational Training (Tailoring, Carpentry, Handicrafts, etc.) | <p>We will utilize a Master-Apprentice approach to train 2,000 youth. We will provide startup toolkits to at least 100 best-performing youth and women groups to catalyze immediate self-employment. The goal is to ensure that 80% of graduates start up their own livelihoods by establishing micro-enterprises or securing local contracts, both within and outside of their communities</p> |

| Intervention | Activities | Implementation of Strategies and targets |
|---------------------|---|---|
| Market Access | <ul style="list-style-type: none"> • Establishment of Cooperatives | <p>RIWE-AFRICA will facilitate the formation of farmer cooperatives and groups for collective marketing, bargaining, and shared resources. Support the development of bylaws and governance structures for sustainability. Provide capacity-building workshops on cooperative management, financial record-keeping, and conflict resolution. Link cooperatives to larger national and international markets to maximize profits and reduce exploitation by middlemen.</p> |
| | <ul style="list-style-type: none"> • Digital Platform for Market Linkages | <p>The organization will collaborate with local tech developers to create and implement a digital platform for pastoralists to market their products, especially targeting youth. Train them on how to use the platform, ensuring that they can manage their accounts, post products, and interact with buyers. Partner with mobile network providers to ensure low-cost internet access. Work with digital marketing experts to create awareness of the platform within local communities.</p> |
| | <ul style="list-style-type: none"> • Development of Local Market Infrastructure | <p>RIWE_AFRICA will partner with local governments and community stakeholders to develop market infrastructure, such as livestock trading points and cold storage facilities for perishable goods. Facilitate the design and construction of these facilities, ensuring they meet local needs and sustainability criteria. Train local leaders and entrepreneurs to manage these facilities effectively. Ensure access to refrigeration and transportation options for long-distance trade.</p> |
| Financial Inclusion | <ul style="list-style-type: none"> • Savings and Loan Groups (VSLAs) | <p>Work with community structures (Community-Based Trainers) and financial institutions to train youth and women groups on Village Savings and Loan Associations (VSLAs) tailored to their needs. Provide training on the formation, management, and governance of VSLAs. Monitor and provide ongoing support to ensure that these savings groups are functional and sustainable. Ensure that they provide loans to members for purchasing livestock, expanding businesses, or improving agricultural production.</p> |
| | <ul style="list-style-type: none"> • Access to Microfinance Services | <p>RIWE_AFRICA will collaborate with microfinance institutions to increase access to small loans for 1,000 pastoralists, allowing them to purchase livestock, feed, and farming tools. Facilitate financial literacy training to ensure that pastoralist youth and women can manage loans effectively and responsibly. Set up mobile money systems and other digital payment platforms for easy loan access and repayment. Ensure loan repayment terms are manageable.</p> |
| | <ul style="list-style-type: none"> • Development of Livestock Insurance Products | <p>Partner with insurance companies to develop affordable livestock insurance products tailored to the risks faced by pastoralists (e.g., drought, disease, and theft). Conduct community awareness campaigns to inform pastoralists about the importance of insurance and how to use it effectively. Provide support during the claims process to ensure that pastoralists understand their rights and entitlements.</p> |
| | <ul style="list-style-type: none"> • Capacity Building in Financial Management | <p>Develop and implement financial management training programs among 2,000 women and youth entrepreneurs about budgeting, savings, and income diversification. Train them on how to manage household finances, invest in long-term assets, and plan for future challenges. Facilitate community workshops that address local needs and contexts in relation to financial sustainability.</p> |

| Intervention | Activities | Implementation of Strategies and targets |
|----------------------------|---|---|
| Food Security | <ul style="list-style-type: none"> Promotion of Sustainable Farming Practices | Provide training and resources to pastoralists on sustainable farming techniques, such as crop rotation, water conservation, and organic farming. Establish demonstration farms where pastoralists can practice and observe these techniques. Partner with agricultural extension workers to offer hands-on guidance in improving crop yields and enhancing soil health. Promote climate-smart agriculture to address shifting climate patterns. |
| | <ul style="list-style-type: none"> Community Food Banks and Emergency Food Support | Partner with local governments and food security organizations to establish community food banks, particularly during droughts or food shortages. Ensure that food banks are stocked with essential supplies like grains, legumes, and other non-perishable items. Implement a transparent distribution system, prioritizing the most vulnerable groups, including women and children. Conduct awareness campaigns on the proper use of food security resources. |
| | <ul style="list-style-type: none"> Improvement of Animal Husbandry Practices | Organize workshops and provide training materials on improved animal husbandry practices such as disease prevention, breeding techniques, and efficient feed management. Support the purchase of vaccines and treatments to ensure livestock health. Facilitate linkages with veterinary services to ensure regular monitoring and care. Encourage rotational grazing to reduce land degradation and improve pasture quality. |
| Renewable Energy Solutions | <ul style="list-style-type: none"> Promotion of Solar-Powered Technologies | Collaborate with renewable energy providers to introduce affordable solar technologies, such as solar lamps, water pumps, and chargers, to pastoralist communities. Provide training in the installation, maintenance, and use of solar-powered systems. Establish distribution networks in remote areas to ensure access to solar technologies. Promote the benefits of solar energy, including reduced dependence on fuelwood and increased household productivity. |
| | <ul style="list-style-type: none"> Biogas Production Training | Support 100 households to set up biogas production facilities that use livestock waste (dung) to generate renewable energy. Train pastoralists in biogas production and maintenance, ensuring the installation of digesters for efficient energy production. Offer practical demonstrations and help pastoralist youth install biogas systems in their homes. |
| | <ul style="list-style-type: none"> Invest in Renewable Energy Solutions | Facilitate the distribution and installation of renewable energy systems, such as solar cookers for 100 households. Collaborate with local energy suppliers and NGOs to subsidize the costs of installation, ensuring affordability for pastoralist households. Set up a monitoring and maintenance system to ensure the long-term sustainability of these renewable energy solutions. |



B) HEALTH AND WELL-BEING.

Situation Analysis: Pastoral communities in Uganda face persistent healthcare challenges, including limited access to quality healthcare services, high maternal and infant mortality rates, and a heavy burden of both infectious and non-communicable diseases. The maternal mortality rate in Uganda stands at 189 deaths per 100,000 live births (Uganda Demographic and Health Survey, 2022), with the situation being more difficult in rural areas, including pastoralist communities, where access to skilled birth attendants and maternal healthcare services is minimal. Cultural barriers, poor health-seeking behaviors, and financial constraints further exacerbate the situation, preventing many women from accessing reproductive health services.

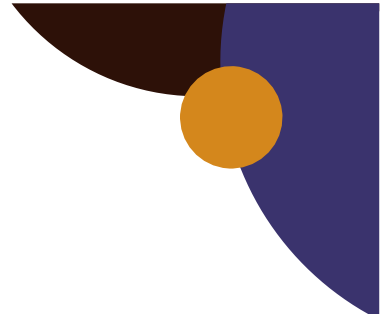
HIV remains a critical public health issue in pastoral communities, with higher-than-average infection rates compared to the general population. This is due to factors such as high mobility, low health service coverage, stigma, and limited access to HIV prevention, care, and treatment services. The national HIV prevalence is 5.1%, but in pastoralist communities, the prevalence is 5.7 higher than the national prevalence (Uganda AIDS Commission, 2023). Childhood malnutrition, compounded by limited access to healthcare and education, exacerbates the vulnerability of pastoralist children to preventable diseases, further lowering overall health outcomes. Additionally, non-communicable diseases such as hypertension, diabetes, and respiratory diseases are on the rise, contributing to a growing burden on already strained healthcare systems. Water, sanitation, and hygiene (WASH) challenges also contribute to the spread of waterborne diseases, affecting the health of both children and adults in these communities. Mental health remains a significant yet neglected crisis in these communities; it is estimated that up to 32% of adults in Uganda suffer from some form of mental illness, with rates often higher in conflict-affected pastoral communities due to trauma and chronic poverty (Ministry of Health, 2022). In these areas, the psychological impact of cattle raiding, natural disaster displacements, and climate instability has led to a rise in depression and post-traumatic stress, yet mental health services receive less than 1% of the national health budget, leaving rural pastoralists with almost no access to professional psychiatric care.

Strategic Goal

To improve access to quality, affordable, and inclusive healthcare services for pastoral communities.

Strategic Approach

In the next five years, RIWE_AFRICA will adopt a community-centered, rights-based approach to healthcare service delivery, ensuring that pastoralist populations receive responsive, gender-sensitive, and accessible healthcare services. The organization will work to increase the uptake of essential maternal and child health services, focusing on improving antenatal care, skilled birth attendance, and postnatal care to reduce maternal and infant mortality rates. By empowering community health workers and leveraging community health structures, RIWE_AFRICA will strengthen early disease detection and treatment systems and improve referral systems between local communities and health facilities.



RIWE_AFRICA will place significant emphasis on HIV prevention, care, and treatment adherence. The organization will work to improve access to HIV services, including prevention of mother-to-child transmission (PMTCT), testing, counseling, and antiretroviral treatment (ART) adherence support. Viral load monitoring and treatment education will be integrated into regular health interventions to ensure better health outcomes for people living with HIV.

Beyond HIV and maternal health, the organization will integrate nutrition, mental health, and non-communicable disease management into primary healthcare efforts. This includes providing mental health services, supporting nutrition education, and creating awareness about lifestyle diseases. RIWE_AFRICA will also expand access to water, sanitation, and hygiene (WASH) services to mitigate the spread of waterborne diseases while promoting hygiene education to ensure healthier living conditions. Partnerships with government health departments, local healthcare providers, and community health workers will be critical in strengthening the healthcare delivery systems.



KEY INTERVENTIONS, ACTIVITIES, AND IMPLEMENTATION STRATEGY.

| Interventions | Activities | Implementation Strategy |
|---------------------------|--|--|
| Maternal and Child Health | <ul style="list-style-type: none"> • Antenatal and postnatal care services | RIWE_AFRICA, in partnership with health facilities, will train and support 200 community health workers to provide antenatal and postnatal care in communities through maternal health education, awareness creation, and referrals. Train midwives on emergency obstetric care. Strengthen community to facility referrals and vice versa. |
| | <ul style="list-style-type: none"> • Skilled birth attendance | Collaborate with government health departments to recruit and train 100 midwives as skilled birth attendants. Develop community mobilization programs to raise awareness of the importance of skilled birth attendance. |
| | <ul style="list-style-type: none"> • Immunization programs | Work with health facilities to roll out routine immunization campaigns in pastoralist communities. Engage community health workers to facilitate immunization clinics at community centers and homes. |
| | <ul style="list-style-type: none"> • Birth planning education | Facilitate and train 200 community health workers to conduct community education campaigns on birth planning, including danger signs and early labor management, to reduce maternal and infant mortality. |
| | <ul style="list-style-type: none"> • Malaria prevention for pregnant women and children | RIWE_AFRICA will support the distribution of 3,000 insecticide-treated mosquito nets to pregnant mothers. Educate communities about the importance of malaria prevention and treatment during pregnancy. |
| | <ul style="list-style-type: none"> • Nutritional support for pregnant and lactating women | Provide maternal nutritional supplements and conduct nutrition workshops for 4,000 pregnant and breastfeeding women to prevent malnutrition through 200 community women participatory group activities. |
| | <ul style="list-style-type: none"> • Mobile Ultrasound Community Clinics | RIWE_AFRICA will support the deployment of mobile ultrasound clinics to provide essential prenatal screening for 10,000 pregnant women in remote Pastoral communities. By bringing diagnostic services directly to underserved areas, we will facilitate early identification of high-risk pregnancies, ensure accurate estimated dates of delivery (EDD), and empower mothers to develop effective birth preparedness and complication readiness plans. |

| Interventions | Activities | Implementation Strategy |
|-------------------------|---|--|
| HIV Prevention and Care | <ul style="list-style-type: none"> HIV awareness and education programs | RIWE_AFRICA will conduct community outreach and awareness campaigns on HIV prevention. Utilize radio, digital platforms, and community outreach for information dissemination. |
| | <ul style="list-style-type: none"> HIV testing and counseling services | Partner with local health facilities to provide HIV testing and counseling services to 20,000 Pastoralists, including those living with HIV. This will be done through setting up mobile testing units to increase accessibility in hard-to-reach areas. Provide follow-up support and referrals for ART (Antiretroviral Therapy). |
| | <ul style="list-style-type: none"> HIV treatment adherence support | RIWE-AFRICA will train 200 Community health workers to provide adherence counseling and support through community follow-up visits. Supporting the establishment of community-based support groups to help individuals living with HIV manage their treatment and monitor their health status. |
| | <ul style="list-style-type: none"> Prevention of mother-to-child transmission (PMTCT) | RIWE_AFRICA will implement education programs on PMTCT among 2,000 pregnant mothers living with HIV, ensuring these mothers have access to ART to reduce the risk of transmission to their newborns. |
| | <ul style="list-style-type: none"> Pre-exposure prophylaxis (PrEP) for HIV-negative individuals | Promote HIV prevention methods like Pre-exposure prophylaxis (PrEP) for those at higher risk in communities, targeting 7,000 youth and adolescent girls and young women (AGYWs) |
| | <ul style="list-style-type: none"> Support for individuals with HIV and other chronic conditions | Support the development of home-based care programs for 6,000 pastoralists living with HIV and other chronic diseases to provide treatment adherence support, monitoring, and counseling. |
| Nutrition | <ul style="list-style-type: none"> Nutrition education and awareness | Develop and distribute educational materials on proper nutrition, focusing on vulnerable populations such as pregnant mothers, children, and the elderly. Host community-based workshops and nutrition demonstrations (fairs) to promote healthy eating. |
| | <ul style="list-style-type: none"> Support for malnourished children | Establish local nutritional support programs, including supplementary feeding for 10,000 malnourished children. Work with local health facilities to monitor and assess the child's nutritional status regularly. |
| | <ul style="list-style-type: none"> Community gardens for nutritional support | RIWE_AFRICA will promote the establishment of community gardens, home-based small-scale kitchen gardens, and livestock nutrition programs to enhance food security and ensure the availability of food year-round |

| Interventions | Activities | Implementation Strategy |
|---|--|--|
| Adolescent & Youth Sexual and Reproductive Health rights (SRHR) | <ul style="list-style-type: none"> Youth-Friendly Health Services (YFHS) | Collaborate with local health facilities to establish "youth corners" that provide non-judgmental, confidential SRH services, including HIV testing, STI screening, and contraceptive counseling for 20,000 pastoralist youth and adolescents. |
| | <ul style="list-style-type: none"> Comprehensive Sexuality Education (CSE) | Train 150 youth peer educators to lead community-based dialogues and school outreaches focused on menstrual hygiene management, prevention of teenage pregnancy, and awareness of gender-based violence (GBV). |
| | <ul style="list-style-type: none"> Digital SRH Outreach | Utilize SMS and social media-based platforms and community radio talk shows to disseminate age-appropriate SRH information, allowing youth in remote pastoral communities to seek guidance and referrals privately and safely. |
| | <ul style="list-style-type: none"> Community Score Cards (CSC) | Train 50 SRH Youth Champions to facilitate quarterly Community Score Card sessions. These sessions will act as a feedback tool to evaluate health facility performance, identify barriers to youth-friendly care, and co-create action plans with health providers to improve service quality. |
| | <ul style="list-style-type: none"> Menstrual Hygiene Support | Distribute dignity kits (reusable sanitary pads) to 3,000 adolescent girls and provide training on reproductive health and hygiene to improve school retention and reduce stigma associated with menstruation. RIWE_AFRICA also invests in training 1,000 adolescent girls on reusable sanitary pads as a sustainability plan. |
| Mental Health & Psychosocial Support (MHPSS) | <ul style="list-style-type: none"> Mental health awareness and support services | Conduct community-based mental health awareness programs to reduce stigma. Train 150 mental health facilitators and 50 peer support groups to offer mental health services. Develop mobile mental health clinics for remote pastoralist communities. Special focus will be given on 4,000 vulnerable youth, children, and women living with HIV, internally displaced persons, and those living with disability and orphaned children. |
| | <ul style="list-style-type: none"> Community-based mental health counseling | Provide specialized training for 300 Community Health Workers (CHWs) and mental health facilitators. Deliver basic counseling and psychosocial support to 6,000 individual pastoralists facing stress, anxiety, or trauma through the establishment of Interpersonal Group Therapy (IPT) sessions. |
| | <ul style="list-style-type: none"> Suicide prevention and support groups | Establish 2 dedicated peer support groups and a 24/7 telephone helpline to provide immediate crisis intervention, aiming to support at least 1,000 individuals annually in acute mental health crises. |
| | <ul style="list-style-type: none"> Integration of mental health care into primary healthcare services | Facilitate the Integration of mental health assessments and interventions into routine primary healthcare. i.e., during home visits, particularly for women, youth, and marginalized groups. |

| Interventions | Activities | Implementation Strategy |
|---------------------------------------|---|--|
| Water, Sanitation, and Hygiene (WASH) | <ul style="list-style-type: none"> • Water quality testing and sanitation awareness workshops | Implement clean water access projects, such as water purification and borehole rehabilitation. Train 2,000 community members on sanitation practices and provide handwashing facilities to schools, churches, and marketplaces. |
| | <ul style="list-style-type: none"> • Hygiene education and disease prevention campaigns | RIWE_AFRICA will partner with local governments and other development partners to provide hygiene education to 10,000 Pastoralists through community dialogues and youth groups. Disseminate hygiene kits and water purification tablets to pastoralist communities. |
| | <ul style="list-style-type: none"> • Installation of clean water systems and sanitation facilities | Build and rehabilitate clean water systems such as boreholes, shallow wells, and rainwater harvesting systems in pastoralist communities. Ensure proper sanitation facilities in schools and healthcare centers. |
| | <ul style="list-style-type: none"> • Establishment of Community water management committees. | Establish and train 15 local Water Management Committees (7 members each, ensuring 50% women representation) to oversee the operation and maintenance of water points. RIWE_AFRICA will provide training in financial management (for spare parts funds), basic technical repair, and conflict resolution to ensure the long-term sustainability of established water sources. |



C) EDUCATION AND SKILLS DEVELOPMENT.

Situation Analysis

Pastoralist children in Uganda face significant barriers to accessing quality and affordable education, with girls and children from vulnerable households disproportionately affected. Long distances to schools, limited infrastructure, lack of scholastic materials, and cultural norms that prioritize livestock rearing over formal education contribute to high dropout rates. Girls, in particular, experience additional challenges such as early marriage, teenage pregnancy, and household responsibilities, which hinder their ability to remain in school. Uganda's pastoralist regions have some of the lowest literacy rates, with over 60% of pastoralist children not completing primary education and over 40% dropping out before reaching secondary school (UNESCO, 2022). Without intervention, education inequalities will persist, limiting opportunities for pastoralist children to break the cycle of poverty.

Strategic Goal:

To expand access to affordable and quality education for pastoralist children.

Strategic Approach:

RIWE_AFRICA recognizes that traditional schooling structures do not fully accommodate the pastoralist way of life. Our strategy will focus on integrating flexible and community-driven education models that respond to the realities of pastoralist communities. Mobile and satellite schools, digital learning, and community-led school initiatives will be central to our approach. We will also promote gender-sensitive education interventions to increase the retention of girls in school and empower adolescent girls through mentorship, life skills, and vocational training. Strengthening public-private partnerships with the government and education stakeholders will ensure long-term sustainability and system-wide improvements in pastoralist education.



KEY INTERVENTIONS, ACTIVITIES, AND IMPLEMENTATION STRATEGIES

| Intervention | Activities | Implementation Strategy |
|--|---|--|
| Increasing School Enrollment and Retention | <ul style="list-style-type: none"> • Conduct back-to-school campaigns targeting pastoralist children and youths. | RIWE_AFRICA will organize community dialogues, radio programs, and outreach activities to raise awareness of the importance of education. Engage local leaders and role models to advocate for schooling. |
| | <ul style="list-style-type: none"> • Provide school supplies, uniforms, and scholarships to vulnerable children. | Identify and support 3,000 children from Destitute households (economically disadvantaged) through bursaries, uniform distribution, and school material provisions in partnership with donors and sponsors. |
| | <ul style="list-style-type: none"> • Establish and support mobile and satellite schools for mobile families. | Deploy mobile education units and community learning hubs in remote areas, using digital and modular classrooms adapted to pastoralist mobility patterns. |
| | <ul style="list-style-type: none"> • Implement gender-sensitive interventions to support girls' education. | Establish mentorship programs, provide menstrual hygiene management resources, and advocate against early marriages and teenage pregnancies. |
| Establishing Community Learning Centers | <ul style="list-style-type: none"> • Set up informal learning hubs in communities. | Working with local governments to identify at least one community space per pastoral region that can be turned into a learning center equipped with learning materials, trained Teachers, and digital learning tools to support flexible schooling. |
| | <ul style="list-style-type: none"> • Introducing learners to digital literacy learning tools such as tablets and online curricula. | RIWE_AFRICA will support at least 1,000 learners, especially those in upper primary and secondary schools, to have access to e-learning so as to improve their IT skills. Will support the distribution of tablets preloaded with age-appropriate learning content. |
| | <ul style="list-style-type: none"> • Promote sports, arts, and play-based learning approaches. | To support children's cognitive development and groups, RIWE_AFRICA will organize termly inter-school sports competitions, arts festivals, and play-based learning sessions that enhance cognitive and social development among 10,000 learners across the pastoral regions in Uganda. |
| | <ul style="list-style-type: none"> • Organize community engagement sessions, including parent meetings and parent-student sports events. | Facilitate structured engagements to strengthen parental involvement in education, encouraging collaborative decision-making and local ownership of learning centers. |

| Intervention | Activities | Implementation Strategy |
|--|--|---|
| Teacher Training & Development | <ul style="list-style-type: none"> • Provide capacity-building sessions for teachers on contextualized learning methodologies. | Train 100 teachers on culturally responsive pedagogy, mobile learning, and child-centered approaches to improve education quality. |
| | <ul style="list-style-type: none"> • Develop and disseminate tailored teaching resources for pastoralist education. | Create and distribute teaching guides, contextualized textbooks, and visual aids that align with pastoralist learners' realities. |
| | <ul style="list-style-type: none"> • Train teachers and community educators on psychosocial support and trauma-informed teaching. | Equip 100 Teachers and Community education assistants with skills to support children affected by displacement, violence, and social hardships, fostering a safe and inclusive learning environment. |
| Early Childhood Development (ECD) | <ul style="list-style-type: none"> • Establish ECD centers integrated within community learning hubs. | Support the setup of at least one community-based ECD center in each pastoral region, offering foundational literacy, numeracy, and motor skill development for young children 3-6 years old |
| | <ul style="list-style-type: none"> • Train caregivers and parents on early childhood care and stimulation. | RIVE_AFRICA will train 50 ECD Facilitators and Education Assistants to conduct interactive home-based dialogues with parents to equip them with knowledge of child development, nutrition, and cognitive stimulation strategies. The Facilitators will also conduct community-based ECD groups with parents and mothers |
| | <ul style="list-style-type: none"> • Provide nutritional support and health screening for young learners. | Implement school feeding programs and routine health assessments to enhance learning readiness and early childhood well-being. |
| Strengthening Public-Private Partnerships and Sustainability | <ul style="list-style-type: none"> • Foster partnerships with government agencies, NGOs, and private sector actors. | Engage stakeholders in co-financing, policy advocacy, and resource mobilization to scale up and sustain education interventions. |
| | <ul style="list-style-type: none"> • Develop and implement a community-led education sustainability model. | Establish community education committees to oversee learning center management, ensuring local ownership and continuity of interventions. |



MONITORING AND EVALUATION (M&E)

1.0 Introduction.

Monitoring and Evaluation (M&E) is an essential component of RIWE_AFRICA's Strategic Plan, ensuring that interventions across all thematic areas are effectively implemented, progress is tracked, and accountability is maintained. M&E serves as a learning mechanism, allowing for data-driven decision-making and continuous program improvement

1.1 M&E objectives

- To measure progress toward strategic goals and objectives.
- To enhance transparency and accountability in program implementation.
- To strengthen evidence-based decision-making.
- To promote learning and adaptive management for improved impact.
- To ensure the sustainability of interventions through consistent tracking and stakeholder engagement.



I.2 Monitoring & Evaluation (M&E) Framework

| Thematic Area | Strategic Objective | Key Indicators | Data Collection Methods | Frequency |
|---------------|---|---|--|---------------------|
| Livelihood | Enhance economic resilience and food security in pastoral communities. | <ul style="list-style-type: none">• % increase in household income levels.• Number of beneficiaries trained in climate-smart agriculture.• % reduction in food insecurity among targeted households. | Beneficiary satisfaction surveys, project reports, and group discussions. | Quarterly, annually |
| Health | Improve access to quality healthcare in pastoral communities. | <ul style="list-style-type: none">• % increase in maternal and child health service uptake.• Number of community health workers trained.• % reduction in prevalence of preventable diseases. | Health facility records, community health worker reports, and household surveys. | Quarterly, annually |
| Education | Increase access to affordable and quality education for pastoralist children and youth. | <ul style="list-style-type: none">• % increase in school enrollment and retention rates.• Number of community learning hubs established.• % improvement in literacy and numeracy among targeted children. | School enrollment records, literacy assessments, and teacher reports. | Termly, annually |

1.3 Data Collection, Analysis & Learning

1.3.1 Data Collection Methods

- **Beneficiary Satisfaction Surveys:** Conducted periodically to assess socio-economic and health status, food security, and livelihood outcomes.
- **Focus Group Discussions (FGDs):** Used to gather community perceptions, experiences, and feedback on project interventions.
- **Key Informant Interviews (KIIs):** Conducted with local leaders, service providers, and stakeholders to assess project effectiveness.
- **Routine Monitoring Reports:** Regularly collected from field officers, health facilities, schools, and community groups.
- **Administrative and Secondary Data Review:** Analysis of records from health centers, education departments, and government reports.

1.3.2 Data Analysis Approaches

- **Quantitative Analysis:** Statistical tools will be used to analyze survey data, measure progress, and identify trends.
- **Qualitative Analysis:** Thematic analysis will be applied to FGDs, KIIs, and case studies to capture community perspectives.
- **Comparative Analysis:** Baseline, midline, and endline assessments will be conducted to evaluate project impact over time.
- **Geospatial Analysis:** Use of satellite imagery and GIS tools to monitor environmental changes and land use patterns.

1.3.3 Learning & Adaptive Management

- **Periodic Learning Reviews:** RIVE_AFRICA will hold quarterly and annual Pauses and Reflect (P&R) sessions with project teams, beneficiaries, and partners to assess lessons learned and adjust strategies.
- **Stakeholder Engagement Forums:** Community and government stakeholders will participate in review meetings to discuss findings and recommendations.
- **Knowledge Sharing Platforms:** Use of newsletters, Factsheets, reports, and digital platforms to disseminate best practices and project learnings.
- **Adaptive Programming:** Continuous feedback loops will allow for real-time modifications in implementation to improve project impact.

I.4 Reporting & Accountability Mechanisms

I.4.1 Reporting Framework

- **Internal Reporting:** Field teams will submit monthly reports summarizing activities, achievements, challenges, and emerging issues. These will be consolidated into monthly and quarterly progress reports for internal review.
- **Donor and Partner Reports:** RIWE_AFRICA will prepare bi-annual and annual reports for funding partners and stakeholders, detailing impact metrics, lessons learned, and financial accountability.
- **Community Feedback Reports:** This will be regularly compiled based on beneficiary satisfaction surveys and participatory review meetings, ensuring community voices inform project adaptation.

I.4.2 Accountability Measures

- **Transparent Data Sharing:** Monitoring findings and financial reports will be shared with stakeholders through newsletters, community forums, and digital platforms.
- **Grievance Redress Mechanism:** RIWE_AFRICA will establish accessible reporting channels, including community suggestion boxes, toll-free lines, and SMS-based complaint systems. RIWE_AFRICA will ensure effective dissemination of the organization's whistle blower policy.
- **Participatory Monitoring:** Beneficiaries will be actively involved in project reviews and evaluations to foster ownership and ensure interventions align with community priorities.
- **Ethical Standards and Compliance:** Strict adherence to data protection and ethical research guidelines will be ensured to maintain confidentiality and respect beneficiaries' rights.

I.5 Capacity Building & Sustainability

I.5.1 Capacity Building Initiatives

- **Training Staff & Partners:** will conduct regular training sessions on M&E best practices, data collection tools, and reporting techniques for RIWE_AFRICA staff and implementing partners.
- **Community-Led M&E:** the organization will train community monitors to participate in data collection, tracking project outcomes, and ensuring sustainability.
- **Technology Integration:** Providing training on digital data collection tools, GIS mapping, and mobile reporting platforms to enhance real-time reporting, efficiency, and accuracy.



1.5.2 Community Empowerment

- **Local Ownership:** this will involve engaging communities in defining project indicators, setting evaluation criteria, and participating in decision-making to ensure sustainability.
- **Youth and Women's Participation:** this will involve encouraging the active involvement of pastoralist youth and women in monitoring and evaluation activities to foster inclusive development.
- **Peer Learning Networks:** Establishing networks where pastoralist communities can exchange best practices and lessons learned on sustainable development.


1.5.3 Technology & Innovation

- **Digital Data Systems:** this will focus on leveraging mobile-based surveys, real-time dashboards, and automated reporting systems to streamline M&E processes.
- **Artificial Intelligence (AI) for Predictive Analysis:** Exploring AI-driven insights for early warning systems in food security, health, and disaster preparedness.

1.5.4 Institutional Strengthening

- **M&E Capacity Building within RIWE_AFRICA:** Strengthening internal systems, hiring M&E specialists, and refining methodologies to ensure high-quality impact assessment.
- **Partnerships with Academic Institutions:** RIWE_AFRICA will collaborate with universities and research institutions to improve data credibility and apply evidence-based interventions.
- **Standardization of M&E Processes:** Developing clear M&E guidelines, reporting templates, and quality assurance mechanisms for consistent data collection and analysis.

1.5.5 Resource Mobilization for M&E


- **Dedicated Funding for M&E Activities:** Advocating for donor allocations towards M&E to ensure continuous impact tracking and adaptive management.
 - **Sustainability Strategies:** Integrating M&E activities into RIWE_AFRICA's long-term strategic planning to ensure continuity beyond project timelines.
- 



RESOURCE MOBILIZATION STRATEGY

To ensure the long-term sustainability and growth of RIWE_AFRICA's initiatives, a comprehensive resource mobilization strategy is essential. This strategy will involve diversifying the organization's funding sources, cultivating strong partnerships, and promoting community-driven solutions. By leveraging both traditional and innovative financial mechanisms, RIWE_AFRICA will be able to sustain its programs and deliver transformative outcomes for pastoralist communities. The following resource mobilization strategies will be pursued:

- 1. Private Sector and Government Engagement:** Engaging the private sector and government is fundamental to securing both financial and technical resources for RIWE_AFRICA's projects. The private sector offers an opportunity for partnerships that go beyond financial support, including technology, skills, and market access. RIWE_AFRICA will strategically engage business companies to tap into the corporate social responsibility (CSR), fund particularly those operating in industries that impact pastoralist communities such as agriculture, telecommunications, and renewable energy. Similarly, strengthening relationships with government entities at national and local levels will help ensure alignment with national development priorities, increase access to government-funded programs, and improve the effectiveness of RIWE_AFRICA's interventions. Active participation in government initiatives, climate action dialogues, and national policy-making processes will also position RIWE_AFRICA as a key player in shaping policies that benefit pastoralist communities.
- 2. Service Monetization and Revolving Fund:** To create self-sustaining revenue streams, RIWE_AFRICA will explore service monetization opportunities that align with the needs of the pastoralist communities. This includes introducing a fee-for-service for specific services such as vocational training, agricultural extension, and capacity-building programs at prices set below the market rate to ensure affordability by targeted beneficiaries. The revenue generated through this monetization will be reinvested into the organization as a revolving fund. This fund will be used to support ongoing and future initiatives, ensuring that additional community members benefit over time. This approach not only enhances financial sustainability but also encourages a sense of ownership and investment within the community. This approach will also help reduce dependency on external funding over time while fostering a culture of ownership and investment within the communities served by RIWE_AFRICA.

- 
- 
3. **Climate Action Charity Run:** To raise funds for environmental conservation and climate adaptation efforts, RIWE_AFRICA will host an annual Climate Action Charity Run. This event will serve as both a fundraising initiative and a platform to raise awareness about the environmental challenges faced by pastoralist communities. By involving local and international participants, sponsors, and stakeholders, the charity run will raise vital funds to support sustainable rangeland management, renewable energy solutions, and disaster risk reduction efforts. Additionally, it will foster a sense of solidarity and collective responsibility in addressing climate change. The event is also designed to highlight the urgent need for environmental conservation in pastoralist areas, engage people in hands-on activities, and amplify the voices of those most affected by climate change. Corporate sponsors, individual donors, and partners will be invited to contribute through registration fees, pledges, and sponsorships.
 4. **Institutional Grants & Consortium Building:** RIWE_AFRICA will continue to seek institutional grants from international donors, development agencies, and foundations that share our vision for empowering pastoralist communities. By developing strong consortia with like-minded organizations, we can enhance our chances of securing large-scale funding for comprehensive, multi-sectoral projects. These consortia will also allow for resource sharing, knowledge exchange, and collective action, enabling RIWE_AFRICA to address the complex and interconnected challenges faced by pastoralists. Institutional grants will help sustain our ongoing programs while allowing for innovation and expansion in new areas.
 5. **Climate Care Fund (CCF): Local Climate Financing Mechanism:** To strengthen local climate financing and community-led sustainability, RIWE_AFRICA will scale up the Climate Care Fund (CCF), a local, savings-based mechanism designed to mobilize local resources for climate adaptation and environmental restoration. The CCF model will build on existing Village Savings and Loan Association (VSLA) structures, enabling women and youth pastoralist groups to make small, regular contributions that are pooled into a collective fund. This fund will directly support grassroots initiatives such as tree planting, rangeland restoration, water harvesting, and the adoption of clean energy technologies.

Beyond financial empowerment, CCF will promote a culture of environmental responsibility and ownership at the community level. RIWE_AFRICA will continue to strengthen the CCF's governance framework, provide technical assistance to group leaders, and link local funds to broaden financing streams from government, private sector, and development partners. Over time, the CCF will serve as a local climate finance facility that not only reduces dependency on external aid but also builds the adaptive capacity and resilience of pastoralist communities against climate shocks.



COMMUNICATION AND BRANDING

Effective communication and consistent branding are essential to enhancing RIWE_AFRICA's visibility, credibility, and influence within Uganda's Development. This strategy aims to strengthen the organization's internal and external communication systems, ensure clear and consistent messaging, and position RIWE_AFRICA as a leading voice in advancing justice-centered, community-driven solutions among pastoralist communities.

To achieve this, the following strategic approaches will be pursued:

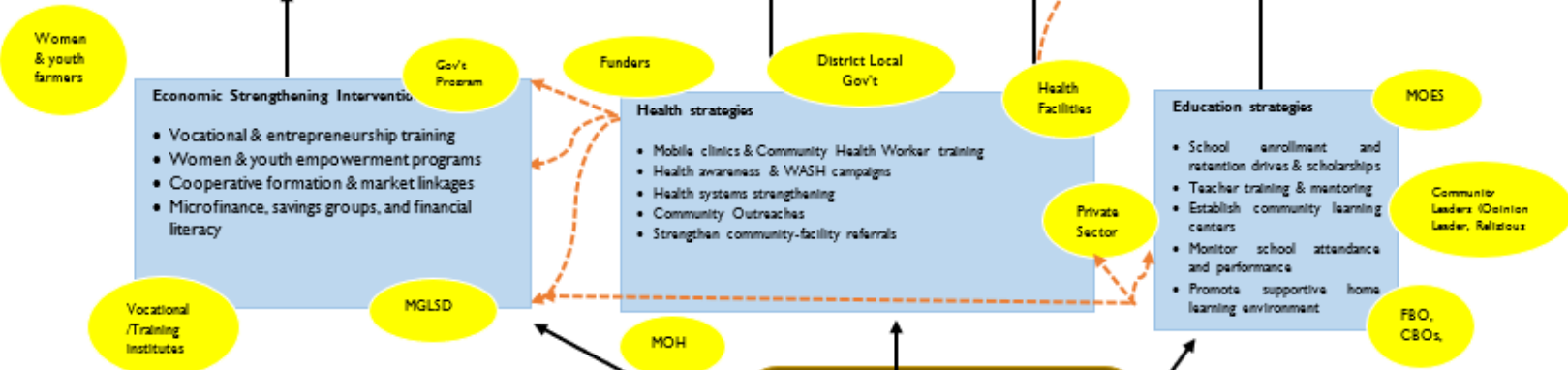
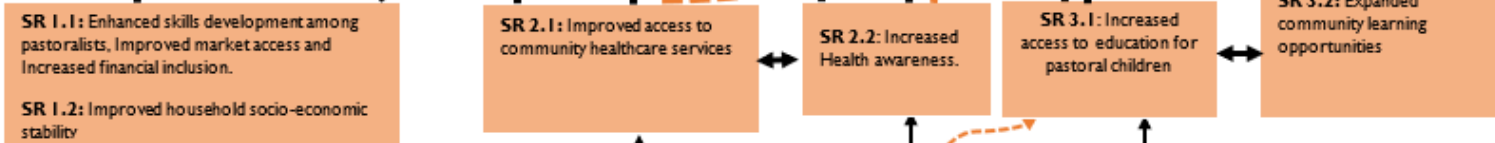
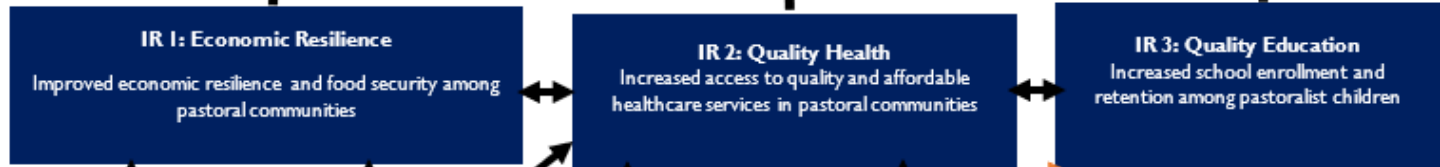
- 1) **Strengthening Institutional Identity and Brand Visibility:** RIWE_AFRICA will invest in building a strong, recognizable, and unified brand that reflects its values, mission, and impact. This will include refining visual identity standards (logo usage, color palette, taglines, templates), updating communication materials, and maintaining consistent representation across all platforms. The organization will ensure that every publication, event, and public engagement reinforces RIWE_AFRICA's image as a trusted, community-rooted, and innovative indigenous NGO.
- 2) **Enhancing Internal Communication and Information Flow:** Effective communication within the organization is key to program success. RIWE_AFRICA will strengthen its internal communication systems through regular staff and partner briefings, newsletters, and digital collaboration platforms. Knowledge-sharing sessions will be institutionalized to ensure that lessons learned, success stories, and innovations are disseminated across teams and programs. This will improve coordination, accountability, and collective learning within the organization.
- 3) **Strengthening External Communication and Media Engagement:** RIWE_AFRICA will actively engage the media and external stakeholders to promote its work and advocacy messages. This will involve developing a media engagement plan, training staff on media relations, issuing press releases, and creating media kits. Strategic partnerships with local and national media outlets will amplify RIWE_AFRICA's voice on pastoralist issues, gender justice, and climate resilience, while positioning the organization as a credible source of information and expertise.
- 4) **Digital Presence and Storytelling:** Digital communication will remain central to RIWE_AFRICA's branding and outreach strategy. The organization will strengthen its online presence through a vibrant website, social media platforms, newsletters, and digital campaigns. Visual storytelling using videos, photos, infographics, and testimonies will be employed to showcase impact and amplify the voices of women, youth, and other vulnerable groups. The use of multimedia content will make RIWE_AFRICA's work more relatable, engaging, and globally visible.

- 
- 
- 5) **Knowledge Management and Publications:** RIWE_AFRICA will develop a knowledge management framework to document and share evidence, research, and success stories from the field. Regular publications, including policy briefs, annual reports, case studies, and newsletters, will be utilized to communicate progress and inform policy and practice. The organization will also invest in packaging local knowledge and indigenous practices for wider dissemination through local and international platforms.
 - 6) **Partner and Donor Visibility:** RIWE_AFRICA will maintain transparent and consistent communication with partners and donors. This will include co-branding on approved materials, regular progress updates, and co-publication of success stories. Visibility guidelines will be established to ensure that partner contributions are acknowledged while preserving RIWE_AFRICA's institutional identity and independence.
 - 7) **Crisis Communication and Reputation Management:** To manage risks and maintain public trust, RIWE_AFRICA will develop a crisis communication protocol. This will ensure timely and accurate information dissemination during emergencies, controversies, or misinformation. Clear communication roles and approval processes will be outlined to safeguard the organization's reputation and ensure accountability.



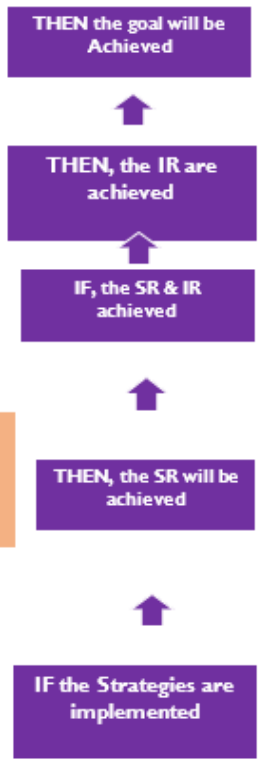
RIWE-AFRICA
THEORY OF CHANGE

A socially and economically self-sustaining healthy pastoral communities



Crosscutting Issues
Gender Equity
Youth Inclusion
Climate Resilience
Community Ownership
Government Partnerships

| KEY | |
|---|-----------------------------|
| | Goal |
| | Intermediate Results |
| | Sub Results |
| | Interventions |
| | Cross cutting Interventions |
| | Stakeholders |
| | Direct causal Linkage |
| | Indirect Causal Linkage |
| | Hypothesis |
| | Change (Indicators) |



- Critical Assumptions**
- Sustained funding
 - Government commitment and capacity
 - Stable operating environment
 - Active private sector engagement
 - Community willingness to participate
 - Functional government systems
 - Favorable security and climate conditions
 - Inclusive financial and market systems